

Detail~gscorporate Strategies

Gerry Johnson,Kevan Scholes

Corporate Strategy Phanish Puranam,Bart Vanneste,2016-03-21 Many companies are not single businesses but a collection of businesses with one or more levels of corporate management. Written for managers, advisors and students aspiring to these roles, this book is a guide to decision-making in the domain of corporate strategy. It arms readers with research-based tools needed to make good corporate strategy decisions and to assess the soundness of the corporate strategy decisions of others. Readers will learn how to do the analysis for answering questions such as 'Should we pursue an alliance or an acquisition to grow?', 'How much should we integrate this acquisition?' and 'Should we divest this business?'. The book draws on the authors' wealth of research and teaching experience at INSEAD, London Business School and University College London. A range of learning aids, including easy-to-comprehend examples, decision templates and FAQs, are provided in the book and on a rich companion website.

Exploring Corporate Strategy Gerry Johnson,Kevan Scholes,1997 This book brings together the underlying concepts, analytical methods, processes of development and problems of corporate strategy, enabling readers to understand the role of corporate strategy within a variety of organizations and providing guidance in the formulation and implementation of strategy. organizational decision-making within a social, political and cultural process; a strongly European/international perspective, with more than 60 company illustrations; an integrated treatment of the cultural context of strategy; coverage of the increasingly important issues of power and process of strategy, formulation and change; a case section comprising 17 studies. The text includes diagrams of key frameworks, chapter introductions, end-of-section work assignments, references and key readings. links to the value chain; bases of strategy at corporate and business level; global aspects of strategic management; corporate parenting and control; strategic architecture; networks, alliances and virtual organizations; the strategic importance of information; and mechanisms of strategic change.

Coffin Nails and Corporate Strategies Robert H. Miles,1982

The Concept of Corporate Strategy Kenneth Richmond Andrews,1987 Chief executive officer, president or general manager: roles and responsibilities; The concept of corporate strategy; The company and its environment: relating opportunities to resources; The company and its...

How to Plan and Execute Strategy Wallace Stettinius,D. Robley Wood,Jacqueline L. Doyle,John L. Colley,2005-06-05 How to Plan and Execute Strategy walks professionals through 24 essential steps for creating and executing sound, profit-driven corporate strategy, understanding strategic options, implementing plans and measuring performance.

Corporate-Level Strategy Michael Goold,Andrew Campbell,Marcus Alexander,1994-09-09 Advance praise for Corporate-Level Strategy. At last a book that cuts through all the corporate jargon and academic generalizations to answer the question 'Does the corporate parent create or destroy value for the organization?' The authors suggest a simple yet compelling framework for making this determination. Must reading for students and practitioners alike. -Robert Cizik Chairman and Chief Executive Officer Cooper Industries In an era when the role of corporate-level management is quite justifiably being questioned and challenged, it is refreshing to find a book that clearly shows how parent companies can add rather than destroy value in their businesses. As we would expect of these world class authorities, Goold, Campbell, and Alexander have leveraged their fascinating research findings into an eminently readable and highly practical book. -Chris Bartlett Professor Harvard Business School A vital and deeply researched contribution to thinking about corporate strategy. -Gary Hamel London Business School I am very impressed by the extensive work on which this book is based, and by the concept of parenting advantage that it puts forward. -Yasutaka Obayashi Senior General Manager, Corporate Strategy Canon Great companies grow, they don't just cut. With breakups and restructuring done, corporate parenting is coming back. Goold, Campbell, and Alexander have produced a comprehensive and intelligent book which should become a standard guide on the subject. -Tom Hout Vice President The Boston Consulting Group A perceptive and valuable insight into an often underestimated area of strategy. This book clearly demonstrates the importance of parenting to the longer term development and prosperity of multibusiness companies. -Alan R. Jackson Chief Executive, BTR I am glad someone has so well and so fully shed light on this important body of thinking. -Sigurd Reinton Director, McKinsey & Company, 1981-1988

Exploring Corporate Strategy: Text & Cases, 7/E Johnson,2008-09

Process-based Strategic Planning Rudolf Grünig,Richard Gaggl,2002-08-06 Process-based strategic planning is an important and complex task which is the core issue in this book. After a short introduction to strategic planning a heuristic process for determining future strategies is presented. This process is divided into seven steps and for each of these steps detailed recommendations for problem-solving are provided and illustrated through many concrete examples. The new edition is improved and contains fresh material.

Strategy for the Corporate Level Andrew Campbell,Michael Goold,Marcus Alexander,Jo Whitehead,2014-06-03 A revised edition of the bestselling classic This book covers strategy for organisations that operate more than one business, a situation commonly referred to as group-level or corporate-level strategy. Corporate-level strategy addresses four types of decisions that only corporate-level managers can make: which businesses or markets to enter, how much to invest in each business, how to select and guide the managers of these businesses, and which activities to centralise at the corporate level. This book gives managers and executive students all the tools they need to make and review effective corporate strategy across a range of organisations.

Corporate Strategy David J. Collis,Cynthia A. Montgomery,2005 Corporate Strategy by Collis and Montgomery employs a single consistent framework for the analysis of corporate-level strategy. Based on the latest research in the resource-based view of the firm and organizational economics, it develops a rigorous approach to the many important issues surrounding the scope of the firm. Starting from the analysis of how valuable resources contribute to the competitive advantage of a single business, the book progresses through the analysis of scale, scope and vertical integration within an industry, to the treatment of diversification and the management of multi-business firms. As such, it perfectly complements those required strategy courses that develop the notions of strategy as the internal consistency and external positioning of single business firms. This new edition has been completely updated, including a new chapter on corporate transformation

Corporate Strategy (Remastered) II Paul Wilson Hunter,2020 Since the onset of the 4th Industrial Revolution numerous corporations have found that traditional 'strategic planning' is ineffectual in responding to, or cooptalising on unforeseen or unexpected change. In recognition of this and associated symptoms of inertia, bankruptcy or worse this Fieldbook was written for the purpose of guiding strategy practitioners through their intended or unintended journey into the future by providing meaningful strategy practices that enable responses to disruption and more importantly, better strategy practices overall. With a focus strategy practice ('doing' strategy) this book represents a 'how to' of Third Wave Strategy as defined in detail in our introductory book Corporate Strategy (Remastered)). In addition to a description of methods that contribute to the philosophy of Third Wave Strategy, we witness the experiences of a virtual, illustrative company that is experiencing the same journey of organisational transformation and renewal that the methodologies described in this book also seek to address. The overall value of the book therefore is its ability to relate theory to practice in a factual and experiential format. A key part of the use of the virtual case study based on the illustrative Third Wave Industries (T-wI) Corporation is the blending of the system and process mechanisms that are a part of Third Wave Strategy and its framework, the strategy tools and techniques that are drawn from existing strategy practice and the soft issues that are represented by the human responses to change as well as the management of change enacted in a corporate environment--

Corporate Strategy B. Hiriyappa,2013-12 Corporate Strategy: Managing The Business book useful to business men, managers, business school faculties and students, entrepreneurs, CEO, board of directors, executives who are managing a business. A common man can know how to be the development of strategy, implementation, control and monitoring of strategy with live case studies of Microsoft, Google, Samsung, IBM and Apple etc. When you read this book, you have to get numerous ideas and techniques for development platform such as technology, social networking, distribution channels, new products and services, development

of brand, sustainable value, survival, growth, restructuring and expansion of business operations across the globe.

Exploring Corporate Strategy Gerry Johnson,Kevan Scholes,Richard Whittington,2009-12 An extensive process of market research & product development has formed the basis for this new edition. It covers all of the underlying concepts, processes of development & analytical methods of corporate strategy within a variety of organisations.

Corporate Strategy (Remastered) II Paul Hunter,2020-07-14 Since the onset of the Fourth Industrial Revolution numerous corporations have found that traditional ‘strategic planning’ is ineffectual in responding to, or capitalising on, unforeseen or unexpected change. In recognition of this and associated symptoms of inertia, bankruptcy or worse, this fieldbook was written for the purpose of guiding strategy practitioners through their intended or unintended journey into the future by providing meaningful strategy practices that enable responses to disruption and more importantly, better strategy practices overall. With a focus on strategy practice (‘doing’ strategy), this book represents a ‘how-to’ of Third Wave Strategy as defined in detail in the introductory book *Corporate Strategy (Remastered) I*. In addition to a description of methods that contribute to the philosophy of Third Wave Strategy, readers will witness the experiences of a virtual illustrative company that is travelling the same journey of organisational transformation and renewal that the methodologies described in this book also seek to address. The overall value of the book, therefore, is its ability to relate theory to practice in a factual and experiential format. A key part of the use of the virtual case study based on the illustrative Third Wave Industries (T-wI) Corporation is the blending of the system and process mechanisms that are a part of Third Wave Strategy and its framework, the strategy tools and techniques that are drawn from new and existing strategy practice and the soft issues that are represented by the human responses to change, as well as the management of change enacted in a corporate environment.

Strategic Management (color) ,2020-08-18 Strategic Management (2020) is a 325-page open educational resource designed as an introduction to the key topics and themes of strategic management. The open textbook is intended for a senior capstone course in an undergraduate business program and suitable for a wide range of undergraduate business students including those majoring in marketing, management, business administration, accounting, finance, real estate, business information technology, and hospitality and tourism. The text presents examples of familiar companies and personalities to illustrate the different strategies used by today's firms and how they go about implementing those strategies. It includes case studies, end of section key takeaways, exercises, and links to external videos, and an end-of-book glossary. The text is ideal for courses which focus on how organizations operate at the strategic level to be successful. Students will learn how to conduct case analyses, measure organizational performance, and conduct external and internal analyses.

Corporate Level Strategy Olivier Furrer,2016-04-13 The challenges faced by diversified corporations—firms that operate in more than one industry or market—have changed over the years. In this new edition, Olivier Furrer helps students of corporate strategy to consider the impact of critical changes in resources, businesses and headquarters roles on the firm’s ability for establishing and sustaining corporate advantage. New to this edition are stimulating pedagogical features and additional material such as a new chapter on the theoretical foundations of multibusiness firms, along with a host of new examples from across the world. A companion website supplements the book, providing PowerPoint slides, a test bank of questions, and lists of suggested case studies.

Corporate Strategy Phanish Puranam,Bart Vanneste,2016-03-31 This concise textbook arms students and managers with the tools needed to make good decisions on corporate strategy issues and to perform sound analysis of the corporate strategy decisions of others. A rich companion website with downloadable tools, case materials and current examples from the media is also included.

Designing World Class Corporate Strategies Keith Ward,Andrew Kakabadse,Cliff Bowman,2005-05-12 Designing World Class Corporate Strategies considers the key role of corporate centres within very large, primarily multi-business organisations. At present, these corporate centres are under attack as not creating and value and merely adding cost to their groups. The authors have developed a corporate configurations model which demonstrates four ways in which corporate centres can add significant value. However this requires the centre to act in specific ways depending on the external environment in which the group is operating. Designing World Class Corporate Strategies is highly readable, with a large number of illustrative examples included in the text. Academic references and theoretical underpinnings are placed in the final chapter of the book, so that the book is focused on the professional market for strategy and creating value.

Strategic Management Paul N. Finlay,2000

Corporate Strategy Ulrich Pidun,2019-06-03 This textbook offers a personal perspective on the broad and complex topic of corporate strategy. The book is structured to follow the journey of systematic corporate strategy development and implementation. “Corporate Strategy” presents frameworks and concepts for strategy development that have proven to be useful in corporate practice. The book covers the fundamental questions of daily strategy work and illustrates them with examples from real companies. It addresses all key elements of corporate strategy in a clear and systematic way: • Corporate ambition and capabilities • Corporate portfolio analysis • Corporate growth and portfolio strategy • Managing and transforming the corporate profile • Corporate parenting strategy and organization • Corporate financial strategy • Corporate strategy process The book serves not only as a practice-oriented textbook for students and teachers of corporate strategy, it also functions as a sophisticated handbook for practitioners who are responsible for developing and implementing effective corporate strategies.

Unveiling the Power of Verbal Art: An Emotional Sojourn through **Detail~gscorporate Strategies**

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