

Singapore Airlines Model&sorty

Jan Roskam

The Delta Model Arnaldo C. Hax, 2009-11-27 Strategy is the most central issue in management. It has to do with defining the purpose of an organization, understanding the market in which it operates and the capabilities the firm possesses, and putting together a winning plan. There are many influential frameworks to help managers undertake a systematic reflection on this issue. The most dominant approaches are Michael Porter's Competitive Strategy and the Resource-Based View of the Firm, popularized by Gary Hamel and C.K. Prahalad. Arnaldo Hax argues there are fundamental drawbacks in the underlying hypotheses of these approaches in that they define strategy as a way to achieve sustainable competitive advantage. This line of thinking could be extremely dangerous because it puts the competitor at the center and therefore anchors you in the past, establishes success as a way of beating your competitors, and this obsession often leads toward imitation and congruency. The result is commoditization - which is the worst outcome that could possibly happen to a business. The Delta Model is an extremely innovative view of strategy. It abandons all of these assumptions and instead puts the customer at the center. By doing that it allows us to be truly creative, separating ourselves from the herd in pursuit of a unique and differentiated customer value proposition. Many years of intense research at MIT, supported by an extensive consulting practice, have resulted in development of powerful new concepts and practical tools to guide organizational leaders into a completely different way of looking at strategy, including a new way of doing customer segmentation and examining the competencies of the firm, with an emphasis on using the extended enterprise as a primary way of serving the customer. This last concept means that we cannot play the game alone; that we need to establish a network among suppliers, the firm, the customers, and complementors - firms that are in the business of developing products and services that enhance our own offering to the customer. Illustrated through dozens of examples, and discussion of application to small and medium-sized businesses and not-for-profits, the Delta Model will help readers in all types of organizations break out of old patterns of behavior and achieve strategic flexibility -- an especially timely talent during times of crisis, intense competition, and rapid change.

Flying High in a Competitive Industry Loizos Th Heracleous, Jochen Wirtz, Nitin Pangarkar, 2009 Singapore Airlines (SIA) is widely acknowledged as one of the world's leading airlines, if not the best airline, globally. This book provides insights into a simple but intriguing question: How has SIA managed to outperform other flag-carriers for decades in an industry where it is notoriously difficult to succeed consistently? This updated second edition of Flying High in a Competitive Industry begins with an analysis of the airline industry and its key trends, moving on to a broad outline of SIA's strategic drivers of success. Empirical research was conducted at SIA to gain a deeper understanding of its strategy, core competencies and internal organisation, innovation processes and human resource practices, in order to instill strategy lessons that can inform the strategies of any organisation competing in intensely competitive industries. This book ends with some strategic lessons that apply to any organisation that aims to achieve sustainable success in hypercompetitive markets.

The Little Red Dot ,

Serving Singapore: My Journey Veluthevar Kanaga Rajan, 2019-11-12 This book

by a pioneer generation civil servant is a fascinating and an engaging account of Singapore's spectacular development from a sleepy backwater village to a first world State within a single generation and defying, in the process, all odds against its survival. This story is unique in many ways and starts right at the beginning when Singapore became a self-governing State in 1959, the same year the author entered the civil service. The author's involvement and participation in the detailed planning of pioneering policies, the strategies adopted and their implementation at the ground level by many front line ministries and institutions, in which he has served for more than four decades, have given him a unique hands-on experience and observations derived in working from the inside – in areas ranging from slum clearance to representing the State overseas. The story also details how the cooperation between an honest and visionary leadership and the citizenry created an effective professional, proactive and productive public administration, which excelled in service delivery at home, and enabled the State to punch above its weight globally, overcoming at the same time many political, economic and security challenges, amongst others, and always ever mindful that nothing in the scheme of things can be taken for granted. The success achieved and the many lessons learnt therefrom have universal application and had attracted global interest. The story is very well illustrated with compelling and illuminating insights and richly complemented by the author's anecdotal observations throughout.

Memoirs Of A Flying Tiger: The Story Of A Wwii Veteran And Sia Pioneer Pilot Weng Toh Ho, 2019-11-15 This book is a poignant story of a small-town boy, who stumbled into a lifelong flying career spanning 38 years as a pilot. Now at 99, Captain Ho Weng Toh, one of the last few remaining Flying Tigers, recalls the many events that shaped his life. It takes the readers through his journey of good and bad years, the trials and tribulations encountered, his journey from being a refugee student to becoming a Chinese Air Force B-25 bomber pilot, his will to live, the burning desire to contribute towards the WWII effort and his endurance of all the trials and hardships all alone and often in silent solitude. Captain Ho shares memories of his childhood days and his growing-up years in Ipoh, his family and important values imparted by his father, his wonderful friendship with his buddy of eight decades, Meng Seng and his romantic encounters. In 1941, while being a student in Hong Kong, Captain Ho witnessed bombs dropped by Japanese bombers which signalled the start of WWII – a war which not only altered the course of history but was a major turning point in his life. Its impact consequently shaped the course of his life. He encountered many trials and uncertainties during the war years. But beyond the dark clouds and thunder storms, there was new hope and adventure. He encountered new adventures in Singapore, where he used his flying experience to carve out an illustrious career. In 1951, he started flying for Malayan Airways, the predecessor of Singapore Airlines (SIA). Through his 30 years of flying career with SIA, he saw the Airline grow from a fledgling Airline of three DC-3s to a modern international Airline. His strong passion for people, sports and travel were hallmarks of his life which enabled him to live a long and fulfilling life. Having a deep appreciation of the importance of friendship, he values his friends dearly and often travels the globe to reconnect. Being keenly interested in people and world affairs, he is extremely aware of human needs and is ever concerned for people that comes his way, fighting for the underdogs, offering guidance and a little

helping hand to those in need. Such qualities together with his flying experience has helped him successfully train and groom several generations of young local pilots who eventually had successful careers at SIA. Related Link(s)

2015 Premium Stories Ernest Arvai, Addison Schonland, 2015-12-29 48 commercial aviation premium stories from AirInsight

Hooked Gabrielle Dolan, Yamini Naidu, 2013-09-30 How to use storytelling to move people to action In today's hyper-competitive business environment, leaders who can engage and inspire their teams and organisations have a distinct advantage. Using the art of effective storytelling, leaders can defeat information overload to inspire the emotion and effort needed to adopt new strategies, attract new clients, or win new business. Dry facts and data fade from memory over time, but an engaging story is difficult to forget. In *Hooked*, communication and business storytelling experts Gabrielle Dolan and Yamini Naidu use real-world examples and proven, effective techniques to teach the skill of great business storytelling. They explain what good storytelling is, why business leaders need to learn it, how to create effective stories, and how to practice for perfection. Offers proven advice on telling engaging, inspiring stories Includes real-world examples and case studies of what to do and not to do Features tips, lists, checklists, business models, worksheets, links to online quizzes, and other valuable resources For CEOs and other business leaders who need to communicate more effectively and persuasively, *Hooked* offers effective techniques and valuable guidance.

The Long Drive John Stathatos, 1978-01-01

International Case Studies on Tourism Destination Management and COVID-19 Simon Hudson, 2022-08-18 International Cases on Tourism Destination Management and COVID-19 provides students, lecturers and practitioners with an essential real-life resource on how different tourism destinations around the world have been impacted by, and responded to, the COVID-19 pandemic. These 34 in-depth case studies from the Americas, the APAC region, Europe, and the Middle East allow a global perspective, and acts as a toolkit that can be used to design a better future for tourism destinations that embraces sustainability and collaboration. For each case study, secondary sources such as media articles, industry and government reports, campaign materials, websites and social media channels have been closely analysed. In addition, interviews have been conducted with destination marketers, government officials, tour operators, professional guides, and hotel managers to provide a holistic view for each destination. Each case study is structured around COVID-19 impacts, responses and outcomes, and includes further reading, video links, and discussion questions to challenge students further in their self-study and to encourage in-class discussions. This is an essential resource for tourism students and lecturers across the curriculum, and a fascinating read for anyone in the business of tourism.

On Air: Untold Stories from Caldecott Hill Various, 2019-06-15 This collection of 51 essays contains rich memories of Singapore's broadcasting pioneers based in their station atop Caldecott Hill. ON AIR captures the breadth and depth of their experiences over 82 years on the Hill; from the founding in 1936 of the British Malayan Broadcasting Corporation, to Radio and Television Singapore (RTS), to Singapore Broadcasting Corporation (SBC), and finally to what is today, Mediacorp. In this book, the writers have

recorded eight decades worth of work experiences and have shared untold stories from the Japanese Occupation of Caldecott Hill, to the fascinating behind-the-scenes happenings that cast light and well known and well loved shows. Illustrated with rare, archival photographs, many not seen before, this publication is the first of its kind that gives an insight into the development of broadcasting in Singapore.

The Magic of a Name: The Rolls-Royce Story, Part 3 Peter Pugh, 2015-04-02
The Magic of a Name tells the story of the first 40 years of Britain's most prestigious manufacturer - Rolls-Royce. Beginning with the historic meeting in 1904 of Henry Royce and the Honourable C.S. Rolls, and the birth in 1906 of the legendary Silver Ghost, Peter Pugh tells a story of genius, skill, hard work and dedication which gave the world cars and aero engines unrivalled in their excellence. In 1915, 100 years ago, the pair produced their first aero engine, the Eagle which along with the Hawk, Falcon and Condor proved themselves in battle in the First World War. In the Second the totemic Merlin was installed in the Spitfire and built in a race against time in 1940 to help win the Battle of Britain. With unrivalled access to the company's archives, Peter Pugh's history is a unique portrait of both an iconic name and of British industry at its best.

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Crafting Stories for Virtual Reality Melissa Bosworth, Lakshmi Sarah, 2018-11-07
We are witnessing a revolution in storytelling. Publications all over the world are increasingly using immersive storytelling—virtual reality, augmented reality and mixed reality—to tell compelling stories. The aim of this book is to distill the lessons learned thus far into a useful guide for reporters, filmmakers and writers interested in telling stories in this emerging medium. Examining ground-breaking work across industries, this text explains, in practical terms, how storytellers can create their own powerful immersive experiences as new media and platforms emerge.

Thirty Years Hundred Stories Liu Fook Thim, 2016-04-29
Engineers play a vital role in nation building. Since independence, they have been driving Singapore's efforts in industrialisation. Their vision, creativity and resilience gave Singapore a competitive edge, enabling a meteoric rise from Third World to First in one generation. Going forward, the government wants to make Singapore a e;Smart Nation; - a nation where people live meaningful and fulfilled lives, enabled seamlessly by technology, offering exciting opportunities for all. Engineers are vital in making this happen. This book captures 100 stories of engineering accomplishments in Singapore over a span of 30 years as told by the Nanyang Technological Institute (now known as NTU) Pioneer Engineering Class of 85. They demonstrate the breadth and depth of the engineering landscape in our nation. If this book inspires some to take up an engineering career, it will have achieved its purpose.

Roskam's Airplane War Stories Jan Roskam, 2002

50 Years Of Transportation In Singapore: Achievements And Challenges Tien Fang Fwa, 2016-07-22
This unique volume presents the achievements of the land, sea and air transport industry of Singapore in the last 50 years after Singapore gained its independence in 1965. It provides a comprehensive overview of Singapore's progress in transportation from a typical third world system in the 1960s to one that is currently in the top league globally in all aspects of passenger and freight transportation. Singapore's successes in

land transport planning, urban traffic management, and public transport systems provide valuable experience for major cities worldwide. The emergence of the Singapore Port as the most efficient container port in the world is another success story that inspires both established and up-and-coming port operators alike. The ambitious goal of Singapore to develop itself into a maritime knowledge hub of the future is a bold and exciting undertaking catching worldwide attention. In air transport, Singapore is well known for its efficiency as a major regional hub. This book examines in detail the important milestones and background developments that have led to the highly advanced state of transportation systems in the land, sea and air transport of Singapore today. Each chapter is written by professionals who are themselves part of the success stories presented. The chapter authors are specially invited to provide a professional account of the topics of their expertise. The authors have been able to draw on extensive amounts of published and unpublished documents and reports to present a comprehensive picture for the subject of interest in each chapter. As a whole, the book offers a holistic and informative professional reference book on the major happenings and achievements of Singapore in the transportation sector.

BUSINESS MODEL SIMPLIFIED Firend Alan Rasch, 2018-11-01 What is Business Model? Different people define the concept of business model differently. For the average person, business model merely describes the way in which a firm makes money. Some see it as the company plan for generating revenues, some see it as the structure of operations and how to organize various activities to provide services, others define it as the architecture of the organization and division of resources to generate profits. Companies and society has always been the rubrics that holds the very make up of business activities. Combined, these two forces form the essence of contribution to what makes economy, shaping our daily activities, and the formation of business cycles. Given the ever-increasing complexity of the global marketplace, business (exchange of good and services, manufacturing, farming, production, distribution, sales and consumption) is rooted in the way we live and how our societies and ultimately nations, progress. A viable, efficient and effective business model is vital to organizational success or failure.

Singapore Inc.: A Century of Business Success in Global Markets Leon Choong, Easwaramoorthy Rangaswamy, Ian Jamieson, Anne-Marie Kilday, 2023-12-18 This book features 100 local case studies examining the experiences of leading Singaporean companies across different sectors including aviation, logistics, banking, and real estate. They offer valuable insights into how companies adapted to evolving market dynamics, expanded their business portfolios, ventured into global markets, prioritised sustainability, and leveraged innovation and technology to maintain competitiveness. Through case studies, readers gain practical knowledge that can be applied to their own enterprises, a unique perspective into Singapore's dynamic and competitive business landscape, and the successes and challenges faced by Singaporean companies. The book is divided into different sections exploring specific themes such as business strategy and transformation, diversification and expansion, sustainability, innovation and technology, financial performance, and risk management. It scrutinises how companies responded to shifting market conditions, competition, regulations, customer preferences, and global events. Additionally, it sheds light on the obstacles companies encountered in terms of sustainable practices, financial performance, risk management,

talent retention, and technological advancements. By presenting cases across industries and companies in Singapore, Choong et al. highlight their triumphs, setbacks, and valuable lessons learned. This book can be rendered as a practical and essential resource for business professionals, entrepreneurs, and students interested in understanding effective business strategies.

Difference Makers: Stories of Those Who Dared Susan Long, 2005-09-05
Difference Makers: Stories of Those Who Dared is a different sort of book. It features many big names from corporate titans to ministers to social entrepreneurs. But it is not just a compilation of feel-good success stories and minting millions. It is a celebration of the human spirit, of daring, drive and doggedness to make a difference. The endeavours within will make you tear, chortle, sigh, reflect and renew your faith that all things are possible. It is guaranteed to make a difference to your life. Contents: Elim Chew: From Dropout Punk to Wizard of 77th Street Charles Schulz: Good Grief Irene Ison: You Lose a Wrinkle Whenever You Learn Sam Leong: Spy Who Keeps an Eye on "The Woks" Vincent Lo: If at First You Don't Succeed in China ... Carlos Ghosn: From Public Enemy No 1 to Corporate Hero Ee Tai Ting: Bittersweet Fruits of Hard Labour Diana Young: One Who Got Her Dreams Off the Ground Stan Shih: Better to Be a Chicken's Head Than an Ox's Tail Tharman Shanmugaratnam: Been There, Done That, and Thrived Bunker Roy: A True Volunteer Lim Hua Min: Who Says Business Is All About Profits? Dr Everett Worthington: The Healer Within Dr Forgiveness Phua Kok Khoo, Doreen Liu: Love and Business in an Ivory Tower Liew Mun Leong: CEO Who Enjoys Being Difficult Michael Bloomberg: Business is Personal – Don't You Dare Resign Ngiam Tong Dow: Stop Dancing to the Tune of the Gorilla Anthony Yeo: Life Can Be Rich Without Riches Dr Chia Boon Hock: Singapore's Suicide Shrink Professor Feng Pao Hsui: Doctor Who Made Aches and Pains His Calling Readership: General audience interested in people who have struck a different path in their lives. Keywords: Interviews; Life; Difference; Susan Long; The Straits Times Key Features: A compilation of true stories of personalities who have ventured onto the unbeaten path to make a difference in their own and other people's lives Susan Long wrote the piece entitled "The NKF: Controversially Ahead of its Time" published in The Straits Times on 19 April 2004, which the National Kidney Foundation and its CEO TT Durai had claimed defamation over the mention of a "gold-plated tap". The NKF and Durai subsequently withdrew their cases, but not before how the NKF had managed the use of public funds, such as Durai's salary, the amount of reserves, etc, was revealed in the courts. This led to a huge public outcry that saw thousands canceling their donations to NKF, and the resignation of the NKF board and its CEO

Innovation Stories from India Inc Vijay Menon, 2017-08-17 Beyond jugaad, that great Indian tradition of short-term fixes, what does innovation mean in Indian business? That is the question this book addresses through a collection of stand-alone stories that describe sustained innovation at a cross-section of companies that include conglomerates, MNCs, large and mid-sized companies, and start-ups. Based on extensive research and one-to-one conversations, what sets this book apart are first-person accounts by some of India's finest business leaders on the innovation journey in their companies. Filled with anecdotes and real-life examples, the book would be of interest to anyone interested in Indian business. It would also be an ideal gift to showcase India to customers, trade delegations, investors, and other

stakeholders. The Organizations and Stalwarts Featured are Conglomerates: Ratan Tata, Adi Godrej, Suresh Krishna (TVS) MNCs: Munesh Makhija (GE India Technology Center), Suresh Narayanan (Nestle India), Dilip Khandelwal (SAP Labs India) Large companies: A M Naik (L&T), Aditya Puri (HDFC Bank), N R Narayanamurthy (Infosys), K B S Anand (Asian Paints), G V Prasad (Dr Reddy's Laboratories), Bhaskar Bhat (Titan) Midsized companies: Harsh Mariwala (Marico), Kiran Mazumdar-Shaw (Biocon), P R S 'Biki' Oberoi (Oberoi Hotels), Meraj Manal (Himalaya), Dr Devi Shetty (Narayana Health), William Bissell (Fabindia), Kiran Khalap (chlorophyll) Startups: Vijay Shekhar Sharma (Paytm), Raghav Bahl (Quintillion Media), Team Indus

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