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**National Research Council, Division on Engineering
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Shipboard Pollution Control ,1996

Turn the Ship Around! L. David Marquet, 2013-05-16 “One of the 12 best business books of all time.... Timeless principles of empowering leadership.” – USA Today The best how-to manual anywhere for managers on delegating, training, and driving flawless execution.” —FORTUNE Since **Turn the Ship Around!** was published in 2013, hundreds of thousands of readers have been inspired by former Navy captain David Marquet’s true story. Many have applied his insights to their own organizations, creating workplaces where everyone takes responsibility for his or her actions, where followers grow to become leaders, and where happier teams drive dramatically better results. Marquet was a Naval Academy graduate and an experienced officer when selected for submarine command. Trained to give orders in the traditional model of “know all-tell all” leadership, he faced a new wrinkle when he was shifted to the Santa Fe, a nuclear-powered submarine. Facing the high-stress environment of a sub where there’s little margin for error, he was determined to reverse the trends he found on the Santa Fe: poor morale, poor performance, and the worst retention rate in the fleet. Almost immediately, Marquet ran into trouble when he unknowingly gave an impossible order, and his crew tried to follow it anyway. When he asked why, the answer was: “Because you told me to.” Marquet realized that while he had been trained for a different submarine, his crew had been trained to do what they were told—a deadly combination. That’s when Marquet flipped the leadership model on its head and pushed for leadership at every level. **Turn the Ship Around!** reveals how the Santa Fe skyrocketed from worst to first in the fleet by challenging the U.S. Navy’s traditional leader-follower approach. Struggling against his own instincts to take control, he instead achieved the vastly more powerful model of giving control to his subordinates, and creating leaders. Before long, each member of Marquet’s crew became a leader and

assumed responsibility for everything he did, from clerical tasks to crucial combat decisions. The crew became completely engaged, contributing their full intellectual capacity every day. The Santa Fe set records for performance, morale, and retention. And over the next decade, a highly disproportionate number of the officers of the Santa Fe were selected to become submarine commanders. Whether you need a major change of course or just a tweak of the rudder, you can apply Marquet's methods to turn your own ship around.

Naval Accidents, 1945-1988 William M. Arkin, Joshua Handler, 1989

United States Naval Institute Proceedings, 1996

US Nuclear Submarines Jim Christley, 2012-01-20 The adoption of nuclear power revolutionized submarine design and means that vessels can stay underwater for months, trailing the enemy or training weapons on land targets from secret positions, "always there, never seen." Jim Christley, a former submariner, explores here the influence of Admiral Hyman Rickover in cautiously introducing these stealthy machines of war, and frankly discusses the power and perils of using nuclear reactors at sea. Using unique and detailed artwork, he outlines the many evolving aspects of design within the submarine classes, from the very first nuclear submarine, USS Nautilus, to the classes under construction even now.

Sustaining U.S. Nuclear Submarine Design Capabilities John Frederic Schank, 2007 For the first time since the design of the first nuclear submarine, the U.S. Navy has no nuclear submarine design program under way, which raises the possibility that design capability could be lost. Such a loss could result in higher costs and delays when the next submarine design is undertaken, as well as risks to system performance and safety. The authors estimate and compare the costs and delays of letting design capability erode vs. those of alternative means of managing the workload and workforce over the gap in design demand and

beyond. The authors recommend that the Navy consider stret.

Submarine Tom Clancy, John Gresham, 2003-05-06 Only the author of *The Hunt for Red October* could capture the reality of life aboard a nuclear submarine. Only a writer of Mr. Clancy's magnitude could obtain security clearance for information, diagrams, and photographs never before available to the public. Now, every civilian can enter this top secret world...the weapons, the procedures, the people themselves...the startling facts behind the fiction that made Tom Clancy a #1 bestselling author.

Assessment of Surface Ship Maintenance Requirements Robert Button, Bradley Dean Martin, Jerry M. Sollinger, Abraham Tidwell, 2015 The Department of Defense is likely to face years of declining resources as the U.S. government grapples with fiscal challenges. These challenges affect every account, including those associated with surface ship maintenance and operations. At the same time, there has been widespread concern that surface ship materiel readiness is declining due to a high pace of operations and a sense that there have been many instances of deferred maintenance. The need to balance fiscal reality and a continued need for ready ships is likely to be an ongoing challenge. At the request of the Assessment Division of the Office of the Chief of Naval Operations, this report: (1) determines the impact on long-term fleet readiness, Operational Availability (Ao), and Expected Service Life (ESL) caused by near-term reductions in Operations and Maintenance (O&M) accounts; (2) recommends potential strategies to minimize negative impacts to Ao and ESL and maintain the largest, most capable fleet possible; (3) develops a maintenance requirement concept, per ship class, that supports ESL, but allows for some risk within the maintenance strategy; and (4) defines the risks to Ao and ESL resulting from the new requirement. The methodology could be applicable to multiple ship classes.

The Cardinal of the Kremlin Tom Clancy, 2013-10-29 In this electrifying #1 New York Times bestselling thriller from Tom

Clancy, a silent war between the USA and Russia will decide the fate of the world—and Jack Ryan is behind enemy lines. Two men possess vital data on Russia's Star Wars missile defense system. One of them is CARDINAL—America's highest agent in the Kremlin—and he's about to be terminated by the KGB. The other is the one American who can save CARDINAL and lead the world to the brink of peace...or war.

Probing the Ocean for Submarines Thad G. Bell, 2011-05 The AN/SQS-26 long-range, echo-ranging sonar surpassed predecessor production sonars by adding an over-the-horizon detection capability and exploiting the surface duct, bottom bounce, and convergence zone sound propagation paths from a hull-mounted sonar on a surface ship to a submarine target. This history of the AN/SQS-26 program details the nature of the technical problems encountered and the solutions found to address them, as well as the influence of international events on the objectives and support of the program. The critical contributions made by numerous personnel and organizations to the development program are documented, and the arc of the AN/SQS-26 program's success is traced from early concept formulation through full-scale experimentation and development to operational evaluation and full deployment in the Fleet. The AN/SQS-26 served as the antisubmarine warfare (ASW) sonar on U.S. destroyers and cruisers for decades, and this versatile sonar became a key factor in the U.S. Navy's quest for ASW superiority in the Cold War era. The first edition was published by the Naval Undersea Warfare Center Division, Newport, RI, in 2003. This edition makes the historical material in the book available for use by academia, research laboratories, and fleet units interested in ASW and the principles of sonar.

Naval Force Structure and Shipbuilding Plans Ronald O'Rourke, 2011 This is a print on demand edition of a hard to find publication. Contents: (1) Introduction; (2) Background: Proposed 313-Ship Fleet; FY 2010 Shipbuilding Request; (3) Oversight

Issues for Congress: Adequacy of Proposed 313-Ship Fleet; Adequacy of Shipbuilding Plan for Maintaining 313 Ships; Shortfalls Relative to 313-Ship Goals; Affordability of Shipbuilding Plan; (4) Legislative Activity for FY 2010: FY 2010 Defense Authorization Act; FY 2010 DoD Appropriations Act; Resolution Directing Submission of FY 2010 30-Year Shipbuilding Plan; Legislation on Individual Shipbuilding Programs. Appendixes: (A) December 2009 Press Reports About Draft FY 2011 30-Year Shipbuilding Plan; (B) Adequacy of Planned 313-Ship Fleet; (C) Size of the Navy and Navy Shipbuilding Rate. Charts and tables.

Rig Ship for Ultra Quiet Andrew Karam, 2002-01-01 You've seen The Hunt for Red October and wondered if it was real. Now you'll know. Rig Ship for Ultra Quiet -- a book about submarines, written by a submariner. Spend two months in a nuclear fast attack submarine off the coast of the Soviet Union at the end of the Cold War with Andrew Karam, a decorated veteran of the US submarine force.

Rickover and the Nuclear Navy Francis Duncan, 1990 An official Atomic Energy Commission historian assigned to Admiral Rickover's office, Duncan draws on files, documents, and interviews to chronicle the introduction of nuclear powered ships into the US Navy. Covers the period from the mid-1950s to the early 1980s. Annotation copyrighted by Book News, Inc., Portland, OR

China's Nuclear Force Modernization Naval War College Press, Lyle J. Goldstein, Andrew S. Erickson, 2012-08-09 The Naval War College has expanded its expertise in the Asia-Pacific Rim region in recent years largely in response to the growing significance of the region to U.S. national security. The College has actively hired prominent scholars and hosted a number of conferences, workshops, and guest speakers focusing on the problems and possibilities facing the Pacific Rim. South and Northeast Asia, after all, are home to some of the world's fastest-growing economies and close American allies, as well as several

potential political and diplomatic flashpoints. Even more to the point, China is an ascending economic and military power both in the region and on the world stage. The U.S. Navy plays a leading role in maintaining stability in the region with its strong presence and ability to guard the freedom of navigation in vital sea lines of communication. The efforts of the Asia-Pacific Rim specialists at the Naval War College in some ways represent a case of “back to the future.” One of the proudest episodes in the College's history came in the 1930s when Newport played a central role in developing the military plans necessary to cope with the ascendance of another Asian economic and military power—Japan. Although we expect that wise diplomacy and national self-interest will prevent a reoccurrence of similar difficulties in the coming decades, there is no substitute for military preparedness and well-thought-out international and regional strategies for dealing with the important region. The Naval War College Press has done its part in providing its readers with many excellent articles on regional security in Asia in the *Naval War College Review*; an important book—Jonathan Pollack, editor, *Strategic Surprise? U.S.-China Relations in the Early Twenty-first Century* (released March 2004); and now Newport Paper 22. Professor Lyle Goldstein of the Strategic Research Department of the College's Center for Naval Warfare Studies has been at the forefront of recent research into China's future. In this project he has guided a handful of naval officers through the puzzle of China's ongoing nuclear modernization programs. With the able assistance of Andrew Erickson, these sailor-scholars have examined various aspects of nuclear modernization from ballistic missile defense to nuclear command and control. In general the chapter tells a cautionary tale; the progress of China's nuclear modernization documented here should give pause to those inclined to dismiss China's military modernization. Steadily and with relatively little attention the People's Republic continues to improve its technologies and weapons systems. As the authors

emphasize, no “Rubicon” has been crossed, but potentials are already apparent that, if realized, the U.S. Navy as now constituted would find challenging indeed.

Ready Seapower :. Edward J. Marolda,2012

The Right Thing Scott Waddle,2003-02-26 When a U.S. nuclear submarine collided with a Japanese fishing vessel in the spring of 2001, the story made national headlines. Navy Commander Scott Waddle, former captain of the U.S.S. Greeneville, was at the center of the controversy. This is the first-hand, never-before-published account of that fatal moment and the heart-breaking avalanche of events that followed.

The Russian Northern Fleet Thomas Nilsen,Igor Kudrik,Alexandr Nikitin,1996

U.S. Navy Program Guide - 2017 Department Of the Navy,2019-03-12 The U.S. Navy is ready to execute the Nation's tasks at sea, from prompt and sustained combat operations to every-day forward-presence, diplomacy and relief efforts. We operate worldwide, in space, cyberspace, and throughout the maritime domain. The United States is and will remain a maritime nation, and our security and prosperity are inextricably linked to our ability to operate naval forces on, under and above the seas and oceans of the world. To that end, the Navy executes programs that enable our Sailors, Marines, civilians, and forces to meet existing and emerging challenges at sea with confidence. Six priorities guide today's planning, programming, and budgeting decisions: (1) maintain a credible, modern, and survivable sea based strategic deterrent; (2) sustain forward presence, distributed globally in places that matter; (3) develop the capability and capacity to win decisively; (4) focus on critical afloat and ashore readiness to ensure the Navy is adequately funded and ready; (5) enhance the Navy's asymmetric capabilities in the physical domains as well as in cyberspace and the electromagnetic spectrum; and (6) sustain a relevant industrial base, particularly in shipbuilding.

In Other Words Jhumpa Lahiri, 2017-01-19 On a post-college visit to Florence, Pulitzer Prize-winning author Jhumpa Lahiri fell in love with the Italian language. Twenty years later, seeking total immersion, she and her family relocated to Rome, where she began to read and write solely in her adopted tongue. A startling act of self-reflection, *In Other Words* is Lahiri's meditation on the process of learning to express herself in another language—and the stunning journey of a writer seeking a new voice.

Naval Mine Warfare National Research Council, Division on Engineering and Physical Sciences, Naval Studies Board, Committee for Mine Warfare Assessment, 2001-10-19 Sea mines have been important in naval warfare throughout history and continue to be so today. They have caused major damage to naval forces, slowed or stopped naval actions and commercial shipping, and forced the alteration of strategic and tactical plans. The threat posed by sea mines continues, and is increasing, in today's world of inexpensive advanced electronics, nanotechnology, and multiple potential enemies, some of which are difficult to identify. This report assesses the Department of the Navy's capabilities for conducting naval mining and countermine sea operations.

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